

# Practice Brief to Counsellor Glen Reynolds

10 June 2022

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Macduff Medical Practice 2



- Welcome and Introductions
- Role of the Medical Practice
- Back Story
- Establishment
- Daily Operation
- Training and Support
- Future Vision





# Role of the Medical Practice





- Independent business
- Contracting to NHSG
- Same model used throughout the UK
- Practice list size of c.12,500





### **Back Story**

The merger of 3 Medical Practices





- Macduff Medical Practice in Macduff
- Banff and Gamrie
- Deveron
- Two main teams coming together in 2019
- Much work was done to bring the teams together
- Significant challenges leading up to Dec 2019





#### Challenges faced

- Merger
- Covid 19
- Premises Upgrade
- Digitization, Paperlite, & Electronic Working Practises
- IT Hardware Upgrade c.£25k investment (GP Partners)
- Biggest IT Software upgrade in 10 years (Pilot Practice)
- Retirement of two GP Partners
- The recruitment of GP Partners
- The use of modern practises
- Evidence based statistical information to effect change
- Patient expectation & complaints
- Trial by Social Media
- Dunning-Kruger effect



In 1965 Bruce Tuckman said that these phases are **necessary** and **inevitable** in order for the team to grow, **face up to challenges**, tackle problems, find solutions, plan work, **and deliver results**......

- Forming
- Storming
- Norming
- Performing



In 1977, jointly with Mary Ann Jensen, they added a 5<sup>th</sup> stage

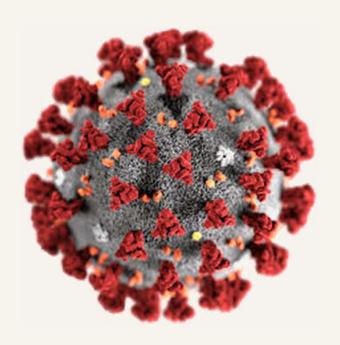
Adjourning and Transforming

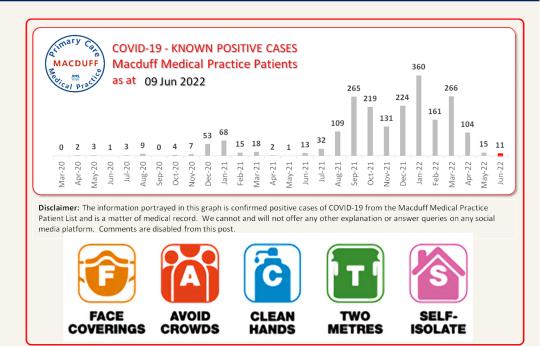
It's about understanding Predictable group behaviour

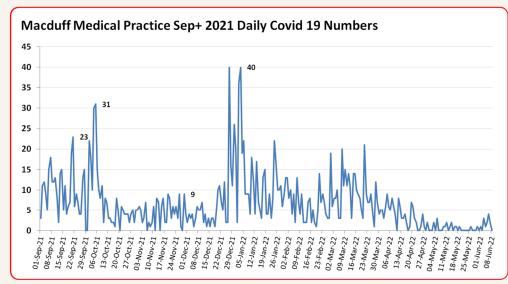




#### Reality!











### Establishment





- There is no set establishment
- Based upon the needs of the contract meeting patient demand
- How many Practices in NHSG have PAs?
- How many Practices in NHSG have ANPs?
- There is a regional shortage of GPs and;
- This places a higher demand on ANPs
- We have a full compliment of staff, and are seeking to further strengthen the team
- We now have a great team!





#### 3 GP Partners and:

- 1 Pharmacist with 1 Pharmacy Technician
- 2 Advanced Nurse Practitioners
- 1 Emergency Paramedic Practitioner
- 1 Mental Health Nurse
- 3 Trainee Advanced Nurse Practitioners
- 4 Practice Nurses
- 2 Treatment room nurses
- 2 Healthcare Assistants
- 1 Manager with two Management Assistants
- 16 Clinical Administrators
- c.£150k per month running costs





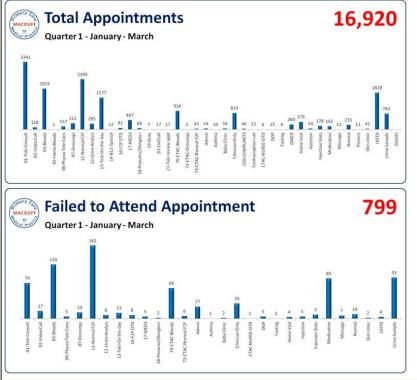
### Daily Operation

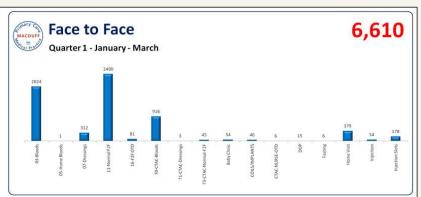




#### **Operational Planning**

- The 2018 GP Contract
- The lack of available GPs
- Locum availability & reliability
- Locum costs
- Statistical evidence



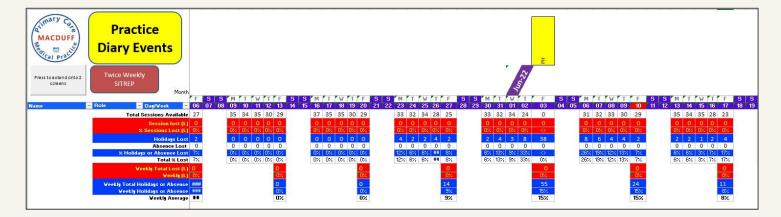




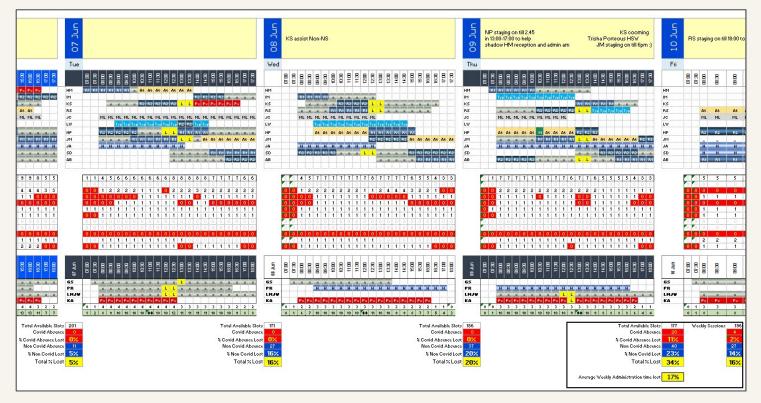


#### Daily Operation – Staff Margins

Clinical



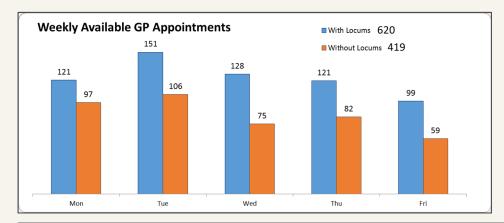
Admin

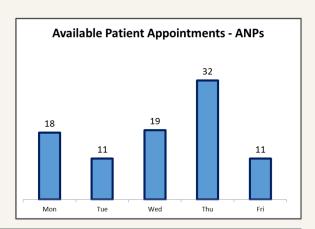


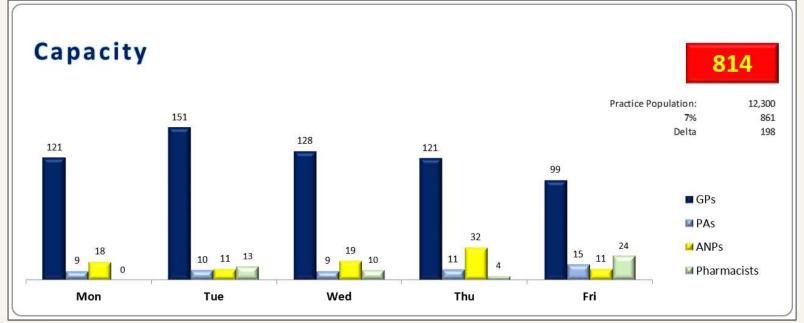




#### Capacity Example c.2020



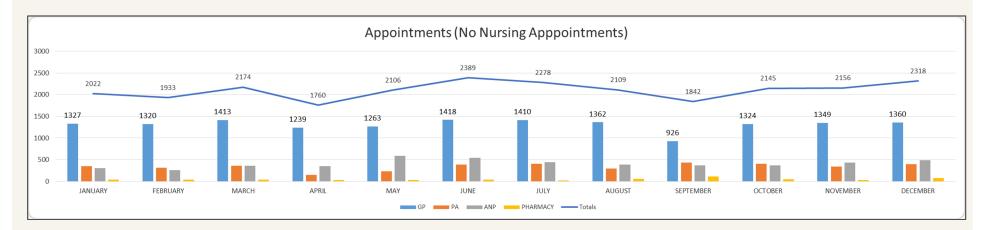


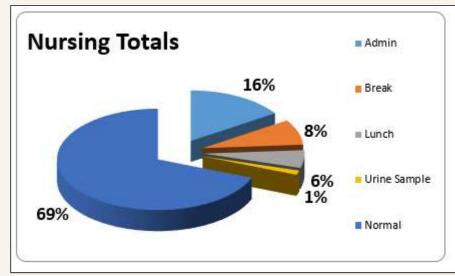


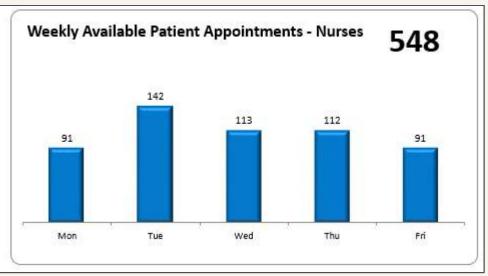




#### **Statistical Evidence**



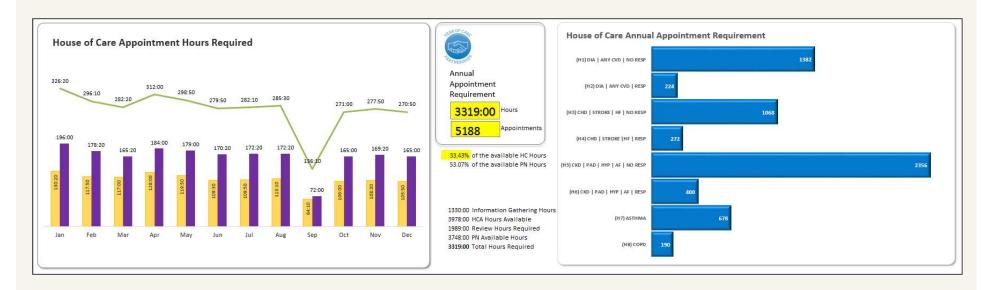


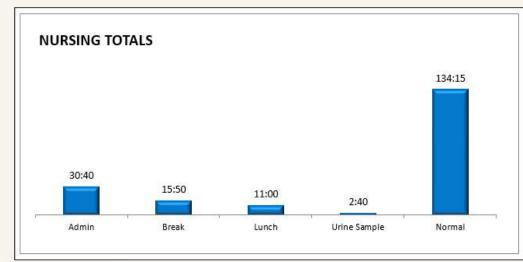


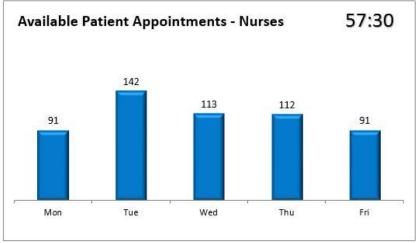




#### Chronic Disease Management











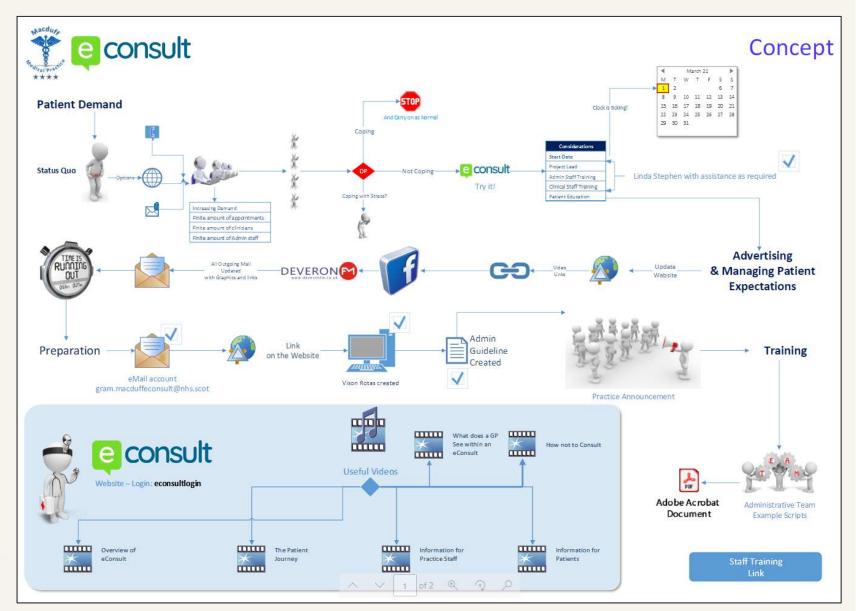
#### August 2022 – Chronic Disease Management

	680	<b>72</b>	108	an	<b>723</b>	457	3%	1213	26	3791
	Asthma Only	copb only	Diabetes and NO Respiratory	Type 1 Diabetes and NO other chronic disease	Diabetes AND a Respiratory Condition	CHD, Stroke, HF, and NO Respiratory	CHD, Stroke, HF, AND Respiratory	CKD, PAD, AF, HT and NO Respiratory	CKD, PAD, AF, HT AND Respiratory	Totals
Month	H1	H2	Н3	H4	H5	Н6	H7	Н8	Н9	
Jan	57	13	74	3	18	43	7	106	24	345
Feb	62	7	72	3	6	47	8	104	17	326
Mar	65	14	65	6	16	46	9	124	10	355
Apr	62	9	57	3	14	51	14	103	25	338
May	41	11	57	3	12	63	13	94	18	312
Jun	56	10	51	6	13	48	13	94	15	306
Jul	58	7	55	4	10	44	7	96	16	297
Aug	59	13	59	3	7	50	11	81	17	300
Sep	55	8	56	3	10	48	16	126	17	339
Oct	50	10	50	3	5	35	14	99	18	284
Nov	61	15	51	4	6	47	11	87	17	299
Dec	54	5	61	6	6	35	13	99	11	290





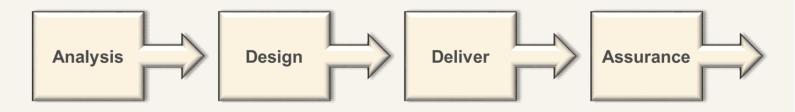
#### Tried eConsult





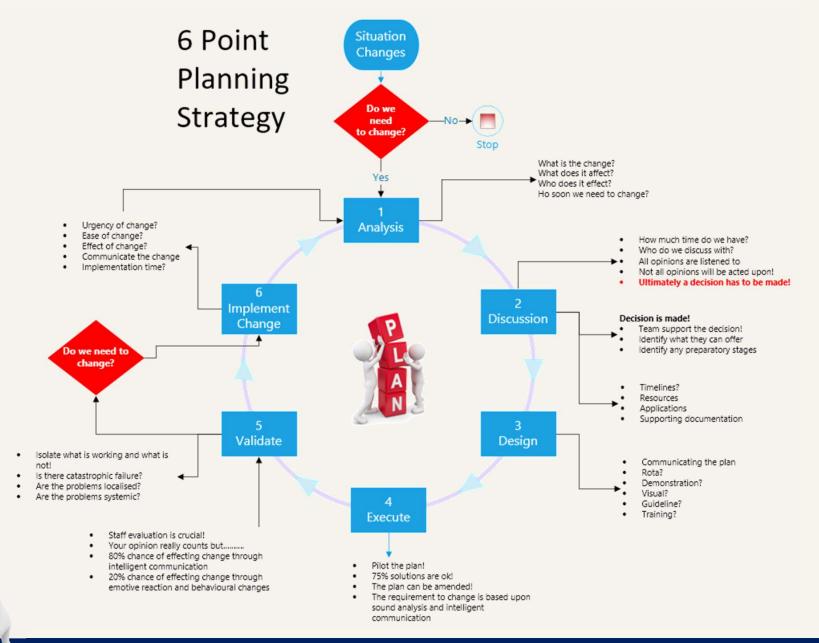


## Training & Support







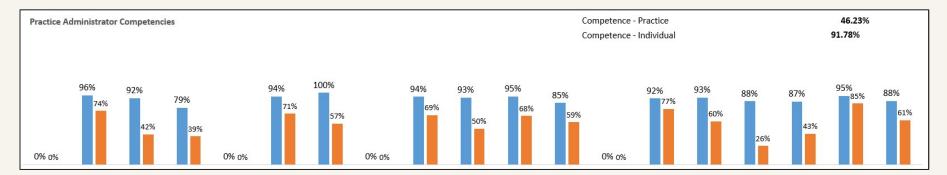




#### **Clinical Administrator Competencies**

- Training is key to success
- Formal Induction
- Formal training
- Shadow training
- Consolidation
- Mentoring







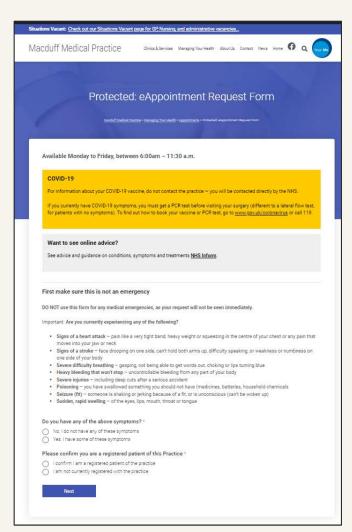


### **Future Vision**





- There is no magic bullet that will solve everything; but......
- We are analysing the requirement in order to;
- Provide better access for patients by;
- Maximising the use of our capacity using;
- All technologies at our disposal; including
  - Training
  - Communication
  - Automation
- But we need help!
  - Expectation management
  - Working differently
  - Regional advertisement







#### The alternative





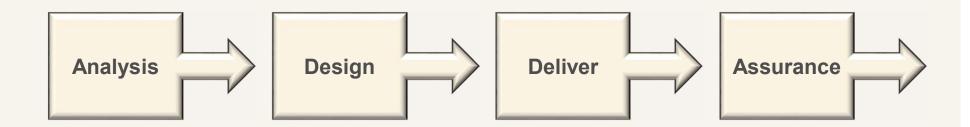


We're not saying our way is the only way.....

Nor are we claiming that it's the best way....

But it is a balance of many variables; based upon intelligent application of the systematic approach to operational planning

And we are here, when others are not. Doing the right thing on a difficult day when no-one's looking, and being pretty humble about it!



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